



Show Me K.E.Y.S! (Keeping Every Youth Safe) Introduction

The Missouri Balance of State (BoS) Continuum of Care (Mo-606 CoC) is thankful for the opportunity to submit a proposal for the Youth Homeless Demonstration Program (YHDP). The BoS CoC has developed meaningful relationships and lasting partnerships through the preparation of this proposal. Addressed in the application are leadership capacity, resource capacity, community need, capacity for innovation, collaboration, financial resources and data evaluation elements. In addition, the proposal includes all required attachments. We believe that our proposal can inform and contribute to building national movement through our vision and experience with other coordinated community approaches in the BoS CoC. There is a lot of room to expand the capacity in our CoC through training and partnerships. The CoC is well positioned with a strong data collection system to track performance measures. This application is based on the vision of K.E.Y.S. as developed by the “YHDP Stakeholder Workday” and its incredible participants. We look forward to showcasing our goals and plan to establish a framework for competitive federal program funds and technical assistance to ensure we are Keeping Every Youth Safe (KEYS) in Missouri.

Leadership Capacity

1. The BoS CoC has the necessary leadership in place to effectively manage the development of a coordinated community plan to prevent and end youth homelessness with a

strong Collaborative Applicant, a committed diverse board, and many state partners working to address youth homelessness. Over the last two years, the BoS CoC has overseen major system changes through the restructuring of the BoS CoC governance and the implementation of coordinated entry across 101 counties in Missouri. The BoS CoC went from a top-down approach to a bottom-up approach to governance through hard conversations and technical assistance. The BoS CoC had previously been governed by the Governor's Committee to End Homelessness which has representation from state agencies and other Missouri Continua. The BoS CoC now has an elected board of directors that is self-governing and representative of the full CoC. The board is comprised of a minimum of 11, and maximum of 19 members and two ex-officio members. There is an elected board member for each region of the BoS CoC.

The BoS CoC board oversees the Coordinated Entry (CE) Committee which is responsible for implementation of CE, including prevention and diversion strategies, in each of the regions, in a uniform fashion. The CE committee also has representation from each region in the BoS CoC. The CoC has established CE policies and procedures, written standards, a pre-screen tool, a release of information, a participant rights package and an intake tool to be used across all regions of the CoC. Accomplishing this task in a large, rural CoC was a challenge. The planning process took a lot of technical assistance, education, training and buy-in from the regions themselves. Once some regions within the BoS CoC were able to share their CE experience with and train other regions, the CE system really took hold across the CoC. The BoS CoC has received national recognition and collaborated with other Balance of State Continua on establishing CE in a large rural CoC.

The BoS CoC believes the accomplishment of these two tasks, in a relatively short amount of time, demonstrates the ability of the CoC to take on system challenges, make the

proper connections and create a plan of action over a short period of time. Finally, according to PIT data from 2013 to 2017 the BoS CoC has seen a 48 percent decrease in the number of unsheltered homeless Veterans. The BoS CoC believes that if we can decrease and ultimately end Veteran homelessness, we can also drastically reduce and end youth homelessness through this initiative.

2. The proposed YHDP Lead Agency is the Missouri Housing Development Commission (MHDC) (2a), who serves as the Collaborative Applicant for the BoS CoC. This decision was discussed and voted on by the BoS CoC board. MHDC is the state housing finance agency and administrator of several homeless assistance programs through the Community Initiatives (CI) Department. The CI Department was established in 2006 to drastically reduce and end homelessness in Missouri (2b). Sarah Parsons is the Community Initiatives Manager with ten years of experience with the Commission and will lead the YHDP. In addition, MHDC employs two Community Initiatives Coordinators who are experienced in the day to day activities required of the Collaborative Applicant and have been instrumental in the governance updates and the establishment of coordinated entry (2c). MHDC is prepared to dedicate a full-time position to leading the YHDP effort under the supervision of Sarah Parsons (2d). MHDC has been the Collaborative Applicant of the BoS CoC since 2007 and has demonstrated experience in funding and working directly with many homeless service providers serving the youth population across the state (2e).

3. The BoS CoC governance structure is positioned to support the Collaborative Applicant, or MHDC throughout the YHDP. The BoS CoC board is currently updating the Memorandum of Understandings (MOU) in place with MHDC and ICA (lead agencies) that will guide this work and support the program. The Executive Committee, comprised of three

members, Youth Action Board Committee, made up of five or more members established by the board, and governance charter will be involved in the planning and implementation of a coordinated community approach to ending youth homelessness. The objective of the Executive Committee is to follow the roles and responsibilities outlined in the governance charter to create opportunities for board members to make informed decisions and take an active role in the CoC. The objective of the Youth Action Board (YAB) Committee is to carry the voice of the youth and youth providers in the BoS CoC, ensure the correct people are involved in planning and that the strategies are creative and feasible. The YAB Committee includes youth, age 24 and younger whom are homeless or formerly homeless. YAB Committee members will have membership in the BoS CoC and will advise the board directly on policies and procedures for identifying and housing homeless youth in the BoS CoC. The YAB Committee is tasked with providing input on the YHDP application, the identification of barriers faced by youth in obtaining housing, funding opportunities for youth in the CoC, as well as any other youth initiatives in the BoS CoC.

4. The BoS CoC board established the Youth Advisory Board Committee in response to the YHDP opportunity. While many state and local agencies serving youth have youth advisory boards, the CoC itself did not have a committee specifically dedicated to youth that was representative of the BoS CoC. Work on youth homelessness had always been done in the sub-populations committee of the GCEH. The BoS CoC hosted a “YHDP Stakeholder Work Day” in a central location of the state that included many youth providers and state agencies from across the CoC. At that time attendees were asked to nominate youth who already act in an advisory capacity or would be interested in advising the BoS CoC on its systematic strategy to prevent and end youth homelessness.

The YAB Committee created an application for membership. Through this process three youth applied for the opportunity. YAB Committee members were tasked with reading the draft YHDP proposal and providing feedback prior to HUD submission. The YAB chair reviewed the proposal prior to submission. The YAB committee created questions, discussion point and focus areas for the youth review.

The YAB provided incredible feedback directly from youth members on the committee who reviewed the proposal. They identified needs for education, general support, identification documents, transportation, child care, substance abuse treatment, job search, mentoring, college readiness, life skills, how general information on how to access resources. One person noted the need for the system to be as helpful for young men with children as young women. They believe that outreach centers for youth would be really helpful and utilized. They stated that not all youth are in a place in their lives where an independent housing situation would be the best fit, so there need to be options. They would like opportunities to meet up with other youth that match some of their specific struggles, i.e. single parents, homeless, minority, inter-generational homelessness and to learn “real world” skills such as taxes, applying for loans and renting an apartment. They described feeling hopeless when a youth knows a housing program is temporary. The committee agreed with the objectives of the proposal and is excited to get started.

The BoS CoC YAB Committee is also tasked with identifying and collaborating with other youth serving in advisory capacities for other systems in the CoC. The YAB Committee is a great accomplishment and will be one of the greatest assets to the CoC to inform and create a community plan.

5. Through the partnerships that the BoS CoC has established over the years, we are confident that the CoC has engaged a strong network of youth partners receiving funding for youth programming. For example, the BoS CoC has partnered with the Department of Elementary and Secondary Education (DESE) to reach school homeless liaisons and provide joint training opportunities.

The BoS CoC and the YHDP partners identified additional partners needed for the community planning process including Missouri Coalition against Domestic and Sexual Violence (MCADSV) and Head Start/Early Head Start. The YHDP partners also identified partners for engagement that are not currently active participants in the BoS CoC. These partners include the faith-based organizations working with youth, especially in rural areas that have been reluctant to join the BoS CoC in the past. Lack of participation has historically been related to their interest level in receiving state or federal funding or interest in entering data into the HMIS system or a comparable database. Additionally, agencies who have not participated in the CoC are generally small community driven programs and organizations in rural areas that do not have the capacity to travel or participate in CoC-wide activities.

During the YHDP Stakeholder Work Day the CoC asked participants about their partnerships and barriers to partnerships in the community. The Department of Social Services, Children's Division revealed that they have partnered with "Youth Thrive", a faith-based agency working in neighboring Kansas to establish low barrier transitional living programs and drop-in centers for homeless youth. Through programs and connections like this, the BoS CoC believes it can connect with the faith-based community and other rural partners to participate in the YHDP initiative.

6. Finally, through coordinated entry, the BoS CoC is able to promote partnership through de-duplication of services. Coordinated entry can effectively lead to a housing outcome which many youth and youth service providers desperately need, but previously did not know how to obtain. Some youth providers have expressed concerns with the current coordinated entry prioritization process. They have provided evidence to show that the most vulnerable period of time for a youth who has become homeless is the first twenty-four hours of their homelessness, while those who have been on the street or in a place not meant for human habitation longer are more equipped for survival. Our current coordinated entry process would say to serve the youth who has been on the street longest, but should this concept be reviewed when attempting to prioritize youth experiencing homelessness? Should the coordinated entry system actually target youth who are in the highest risk state? In response to these concerns, coordinated entry and how youth participate will be evaluated and connected to our YHDP community Plan.

Current Resource Capacity

The attached Current Resource Capacity Chart outlines the interventions and mainstream resources that are currently operating in the BoS CoC serving unaccompanied, pregnant, and parenting homeless youth, and youth at-risk of homelessness.

Community Need

1. Information to support this proposal was based on data available through the annual PIT Count, data captured in the HMIS of the BoS CoC, data from the Department of Elementary and Secondary Education (DESE) and the Department of Social Services (DSS), Children's Division. Additionally, prior to completing the YHDP submission, the BoS CoC created a youth needs assessment survey that was distributed across the 101 counties of the CoC.

2. The HMIS Lead Agency, Institute for Community Alliances (ICA) provided 2017 HMIS reports for all participating BoS CoC projects. DESE provided homeless district results, DSS Children’s Division provided a Child Abuse and Neglect Fiscal Year 2016 and 2017 Annual Report, the BoS CoC provided 2016 and 2017 PIT Count data. The Collaborative Applicant for the BoS CoC administered the “Youth Homelessness Community Initiatives” public youth needs assessment survey in the CoC (2a) (2b).

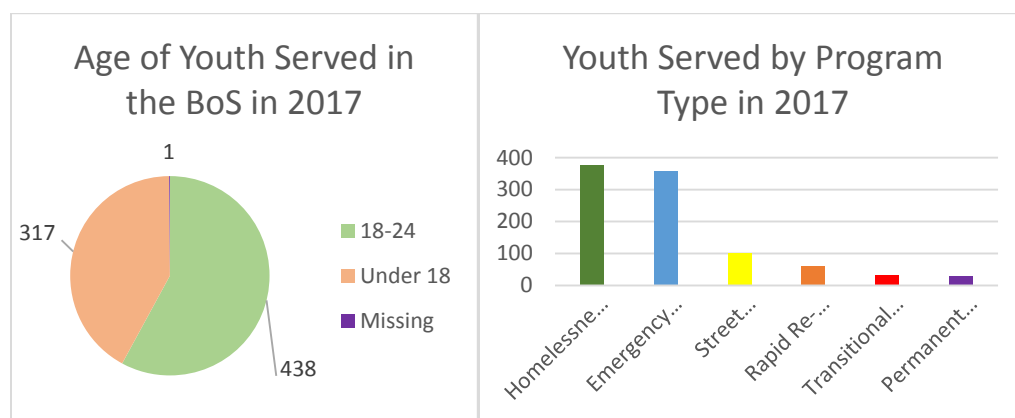
The “Youth Homelessness Community Initiatives” public youth needs assessment survey consisted of 17 questions utilizing Likert Scales and open ended responses in a mixed method format. The survey was conducted online and was sent to the full BoS CoC distribution list, all identified YHDP state partners, and agencies who submitted letters of interest in the YHDP process. The BoS CoC distribution list includes school districts, foster care system partners, juvenile justice partners, homeless service programs, local government, state government and supportive services providers across the 101 counties of the CoC. The survey defined youth as 24 years and younger and referenced the federal definition of homelessness.

According to worldatlas.com, the geography of the land that makes up Missouri’s BoS CoC is a fertile prairie land dissected by two of America’s most important rivers (Missouri and Mississippi) and streams. The BoS CoC is 62,558 square miles and drive time from one community to another can be as long as six and a half hours (2c). Within the BoS CoC there are Permanent Supportive Housing (PSH) projects, Rapid Re-Housing (RRH) projects, Street Outreach (SO) projects, Homelessness Prevention (HP) projects, Emergency Shelter (ES) projects and Joint TH and PH-RRH Component projects.

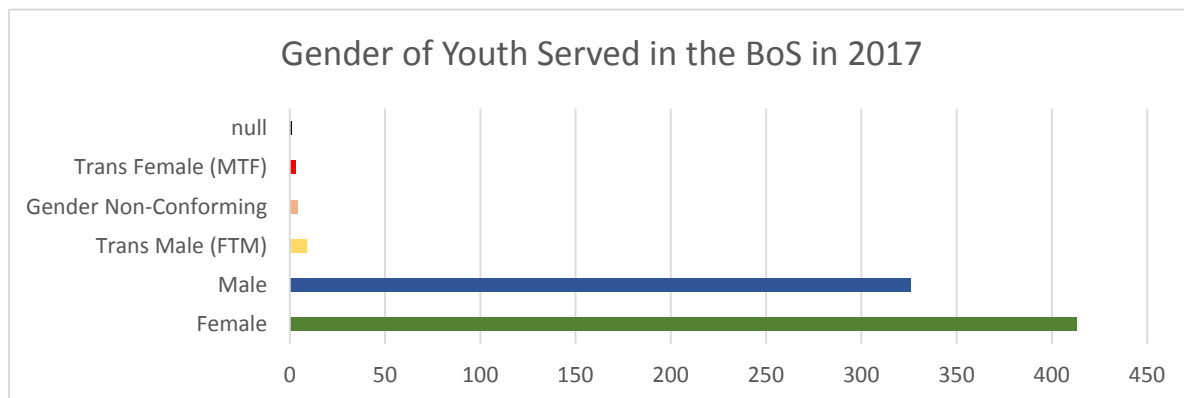
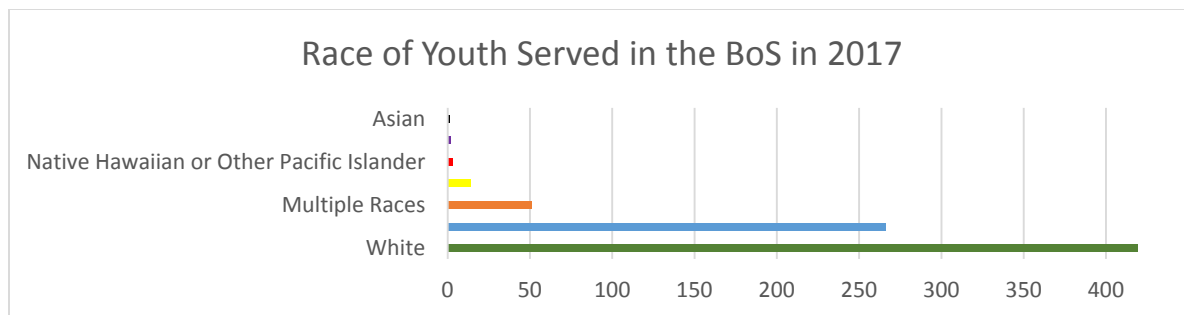
The BoS CoC YHDP proposal “Show Me KEYS” targets unaccompanied youth under 25 years of age who meet HUD’s definition of homelessness as well as youth that have been

identified as at-risk of homelessness. Characteristics of youth who are “at-risk” of homelessness have been defined by participating BoS CoC agencies and stakeholders through a needs assessment survey conducted in response to the YHDP. BoS CoC communities reported that characteristics of “at-risk” youth include, youth living in areas with high unemployment, opioid and other drug use, lack of educational resources and lack of safe, decent affordable housing. Additionally, those youth most at-risk were identified as youth with mental health issues, victims of domestic violence, child abuse history, aging out of foster care, sexual orientation and exposure to human trafficking (2d).

According to HMIS, there were 756 youth served in 2017 in housing units in the BoS CoC. Fifty-nine percent of youth were served through homelessness prevention funds and fifty-eight percent of the youth in HMIS were aged 18-24.



This data also showed multiple disproportionate rates in females (56 percent in HMIS compared to 50.9 percent in July 2016 census) and African-American populations (35.2 percent in programs versus 11.8 percent in July 2016 census). The majority of these youth (468 or 71 percent) were also not receiving non-cash benefits from any sources and 2.6 percent of the youth fit the chronic definition for homelessness. Sixty-eight youth were parenting, with a total of 154 youth and children account for 20.4 percent of the total population report.



As fore mentioned, a youth specific needs assessment survey was completed in response to this opportunity. The survey generated 86 responses in two weeks. The results of the survey indicate a need for additional crisis housing that accepts youth, both under 18 and 18-24. This was in addition to any targeted supportive services that could be made available across the full geographic area. This need directly correlates with the feedback of youth providers that adult shelters are not safe for youth. Because of the nature of a mostly rural CoC, survey responses

indicated that support through the school system was the strongest point of contact for engaging services. This support link was confirmed by the YHDP stakeholders who also identified the school system as one of the most important partners for our community plan. The community also identified education, inadequate family support, lack of employment, and substance abuse as the leading causes of homelessness for youth. Sixty-eight percent of survey respondents also felt that the CoC needs to provide more education and training on housing first in rural areas and in the youth programs. Sixty-nine percent of the respondents felt that the CoC needed to provide additional education and training regarding homeless youth utilization of coordinated entry (2e). There are many at-risk youth that come into contact with systems every day that do not work directly with housing providers. We believe through technical assistance, education and training, the coordinated entry network in the BoS CoC could establish new relationships and a systematic process of a warm handoff with health, education, corrections and youth systems who struggle to find a housing resource for youth they are working with (2e).

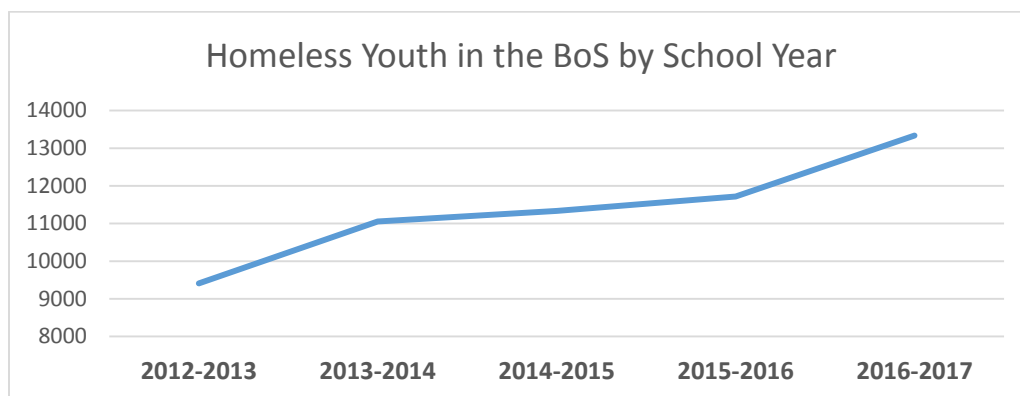
3. During the 2017 PIT Count, the BoS CoC counted 56 unaccompanied youth aged 24 or younger in a sheltered setting. The BoS CoC also identified 30 youth parents in 29 households, with 39 children. In total, 69 people were identified within the parenting youth households (3a & b). The unsheltered portion of the count identified one parenting household, and 20 people in 18 households were identified in the unaccompanied youth categories. The BoS CoC also identified two people (one parenting youth, one child) in one household (3c & d).

3e 1-3. Beginning with the 2017 PIT Count, the BoS CoC established a youth-specific survey to be administered in addition to the general PIT survey. During the time of the development of the youth survey, the BoS CoC participated in phase one of the Rural Youth Peer Network Opportunity (RYPNO). The RYPNO provided an opportunity for the CoC to

collaborate with other rural Continua who were also developing innovative ways to capture the numbers of homeless youth. The BoS CoC youth PIT survey form included questions utilized by the Youth Count Initiative. Additional locations were added to understand where youth were sleeping and their reasons for homelessness. The youth survey also expanded on questions regarding education, foster care and juvenile corrections (3e 4). Before the count the BoS CoC spent additional time reaching out to youth providers and school liaisons.

The BoS CoC found that the number one reason youth reported as the reason for their homelessness was related to not getting along with their parents, with five people responding. Of the 20 youth identified in the unsheltered portion of the count, only seven had a high school diploma and three were enrolled in school. Additionally, three youth reported receiving services through the foster care system, and five reported a history with the juvenile system. Finally, four youth identified as LGBTQ and six reported that they struggled with substance use. The BoS CoC has utilized this data to invite and partner with homeless liaisons, juvenile justice, foster care, and LGBTQ resources within the CoC (3e 5).

3f. Another data source that was utilized in the evaluation of youth in the BoS CoC was Missouri Department of Elementary and Secondary Education Data. According to the EdFacts system, in 2016-2017 13,338 students were identified as homeless. This data is the most recent complete year for which the data is available.



3g. Overall, the data presented frame the issues and barriers youth face related to housing and homelessness that the BoS CoC will address in its community plan to end youth homelessness. In summary, it is important to note that substance use is prevalent amongst youth populations and needs additional supports. Resources are needed at both the youth and family system levels regarding the lack of employment and housing options in rural areas. Transportation is a major barrier to youth in rural areas. Additionally, youth need a safe place to enter the housing system, especially those most vulnerable including victims of domestic violence and human trafficking and LGBTQ youth.

Finally, many homeless youth providers reported very high rates of shelter turn-away due to capacity. The most utilized resources reported by Synergy Services, a non-profit agency, included computer lab services, laundry and showers. The most common items distributed were snacks, hygiene products, and bus passes. In the YHDP workday facilitated by the Collaborative Applicant with youth service providers and state agencies, transportation and education were also identified as very high needs in the BoS CoC.

Capacity for Innovation

1. As stated above, the BoS CoC has successfully taken on governance and coordinated entry in the last two years with documented success, including stronger local voices governing the BoS CoC and a coordinated approach to prioritizing households most in need of services leading to more effective and efficient use of limited funding. In addition to these system-wide changes, the BoS CoC has worked hard to implement a housing first approach across all homeless assistance programs and has provided extensive training to all regions of the BoS CoC regarding how to use this lens in a rural area. Turnover of staff in agencies throughout the BoS CoC has proved to be challenging in regards to providing enough housing first training. The BoS

CoC Review Committee created a policy for new and existing BoS CoC projects regarding the housing first attributes it must have in order to be recommended for funding. This practice has also been adopted by MHDC who administers multiple state and federal homeless assistance programs. These requirements have led to system-wide changes in the way local intake and written standards look across the BoS CoC.

2. Synergy Services, a well-established youth provider in the BoS CoC and member of the YHDP Stakeholder Workgroup, provides wrap-around services to homeless youth and families. Synergy is motivated by the tremendous potential of young adults and is challenged by the extreme need and lack of capacity to serve this population. Synergy is successful due to its wrap-around, all-inclusive approaches to care, as well as, collaboration with community partners. Synergy provides a unique perspective serving multiple rural and urban CoCs.

According to the National Network for Youth (NNY), “LGBT youth are overrepresented in the homeless population. According to a growing body of research and study, a conservative estimate is that one out of every five homeless youth (20 percent) is LGBT-identified.” In response to increased LGBTQ youth presenting for services, Synergy Services created the “Parent Connect” group, motivated by the 45-50 percent of homeless youth they surveyed and served who were LGBTQ-identified reported being homeless due to sharing their sexual orientation with their parent/guardian. They believe the program has been successful in providing support to parents of youth who identify as LGBTQ resulting in the prevention of youth homelessness. This is a training model that could be replicated throughout the BoS CoC.

Another agency active in the YDHP Stakeholder Workday and BoS CoC is House of Hope, a domestic violence agency in Lexington, Missouri. House of Hope works closely with the school district’s “at-risk social worker” once an unaccompanied homeless youth presents to any

of the schools in the service area. The agency then continues the relationship with the social worker to discuss struggles, needs and school functioning. House of Hope works on the back end with plans for independent living options, financial planning and advocacy. In 2017, House of Hope served three female and one male youth ages 18-24. Through this connection with the school district these four individuals were able to enroll in college, reconcile with a family member and obtain permanent housing and employment. The BoS CoC would like to replicate these connections in other communities.

Delta Area Economic Opportunity Corporation is a Community Action Agency (DAEOC) in the southeast bootheel of Missouri. DAEOC began collecting data related to homeless youth only about 18 months ago after encountering a rise in unaccompanied youth presenting at their shelter. They are currently developing a relationship with the school districts and have a goal of formalizing a plan to address youth homelessness. During this time of development, they are working with local churches to meet the needs of homeless youth. The agency has encountered LGBTQ youth and were able to assist in the reunification process for youth who were receiving other assistance through DAEOC. They are anxious to work on this demonstration program, representing their region to join the BoS CoC community plan. The BoS CoC believes that utilizing local churches in the area can contribute to the resources homeless youth have in other areas of the CoC.

3. Currently the BoS CoC operates one rapid re-housing program for families and youth with a housing first approach. The program is run by the non-profit Hillcrest in Region Four. The community experience has been very good when landlords are engaged and educated about how the program works. Landlord engagement and education is vital to the success of the rapid re-housing program. Hillcrest staff continually outreach to new landlords to establish relationships

and educate them on the positive impact the program has on potential tenants, including education on how services are continued to be offered to clients post financial assistance, to ensure they remain housing and have positive landlord interactions. Existing landlords understand that they can contact staff regarding tenant issues before they have to consider eviction, stabilizing the household and preserving the client's housing and the landlord relationship. The CoC program currently serves 10 youth or parenting youth at one point in time. The HUD approved expansion of this program will increase that number to 20 youth or parenting youth effective August, 2018. The ESG rapid re-housing program prioritizes youth, parenting youth, families with children, and those fleeing domestic violence. The program also serves single adults and couples age 25 and over, but they are not prioritized. The ESG program serves approximately 15-10 households at a point in time with 50 percent on average represented by youth or parenting youth households.

4. The interventions identified that are not currently operating, but that the BoS CoC wishes to pursue, that were developed through the recommendations of the YHDP Stakeholder Workday partners include strategies such as, innovative permanent connections, host homes, LGBTQ education and support for parents of LGBTQ youth.

The BoS CoC has identified the following goals and measures to guide the YHDP community plan. We believe our goals and measures can be refined with designation and technical assistance from HUD.

Goal One: Increase housing stock available to homeless youth within all areas of the BoS CoC with special attention to service deserts. Measure One: Increase marketing and awareness through the creation of new materials for communities and landlords on homeless youth measureable by number of new landlords engaged through new marketing materials regarding

serving homeless youth. Measure Two: Increase the number of Permanent Housing (PH) destinations for youth at exit and the number of youth who return to homelessness after exiting to permanent housing. Measure Three: Increase number of crisis response beds available to youth.

Goal Two: Identify and increase support services and programs available to homeless and at-risk youth. Measure One: The proportion of homeless youth who experience an increase in earned and unearned income. Measure Two: The proportion of homeless youth who experience an increase in education level, i.e. homeless youth who are enrolled in school or vocational program, proportion of homeless youth who have a high school diploma/G.E.D. or enroll in a higher education program. Measure Three: Increase in marketing materials targeted to the public regarding awareness of homeless youth in order to build community capacity. Measure Four: Proportion of homeless youth participating in community mentoring programs available to youth to increase permanent connections.

Goal Three: Increase support and resources for youth who have identified as LGBTQ or are survivors of human trafficking. Measure One: Increase school and parent education and supports of LGBTQ youth through training and education. Measure Two: Decrease in the number of youth identifying as LGBTQ or survivors of human trafficking entering into the homeless services delivery system. Measure Three: Increase services available to LGBTQ and survivors of human trafficking youth. Measure Four: Decrease in the length of time youth who identify as LGBTQ or survivors of human trafficking spend homeless and increase the proportion who exit to permanent housing. Measure Five: Creation of materials targeted to the public regarding awareness of human trafficking as it pertains to youth.

The barriers that prevent the BoS CoC from implementing these interventions currently are dedication of time and resources to developing curriculums and pilot projects based off of

best practices which we believe could be addressed through technical assistance. Some of these programs are being administered in a region of the BoS CoC, but technical assistance is needed to develop a work plan to apply them to other geographic and demographically diverse regions of the BoS CoC.

5. Throughout the BoS CoC YHDP Stakeholder Workday attended by youth providers, state agencies and domestic violence agencies, new models and methodologies rose to the top of the conversation. Overall, the YHDP stakeholder community is willing to engage in new project models and methodologies. As discussed earlier, DSS, Children's Division is very interested in exploring host homes, Youth Thrive initiatives and Safe Families initiatives which are programs that may not be able to receive CoC funding, but could serve as leverage. It became clear that there are many programs that youth agencies are currently administering that could be replicated or reproduced for the rural CoC. The BoS is considering adding points to applications received in the CoC competition that will directly collaborate with the YHDP initiative and its partners. Through the stakeholder conversations, strategies around human trafficking, LGBTQ and substance abuse were identified as extremely important to the BoS CoC.

Finally, the BoS CoC believes it will be important to refine these goals and develop education and training for professionals about historical trauma, systemic racism and sexism. Work is needed to mitigate systemic and historical injustices such as racism, sexism and prejudicial policies and practices that drive certain groups of youth to the margins of our communities.

The BoS CoC has attached a Youth System Map (Attachment A) which will show a visual representation of the BoS CoC youth crisis response system which includes the BoS CoC board and Youth Action Board Committee.

Collaboration

The BoS CoC has established strong community-wide partnerships with national partners, state agencies and non-profits working to prevent and end youth homelessness. The Missouri Governor's Committee to End Homelessness has representation from all eight Missouri Continua. The eight Continua have a state plan to align with the USICH Federal Strategic Plan to End Homelessness.

1. The current BoS CoC Action Plan was developed with input from all 10 regions of the CoC using the CoC check-up self-assessment tool, the CoC profile report in the Homeless Data Exchange (HDX), the USICH Federal Strategic Plan goals and the HEARTH Act CoC Performance Measures. While there are many goals that indirectly contribute to ending youth homelessness goal eleven of this plan specifically aims to prevent and end homelessness for families, youth and children. One strategy of the plan is to improve collaborations with state and federal partners. One action step is to work on discharge planning with state partners. The BoS CoC is working with the DSS through the YHDP partnership to specifically to align discharge policies related to foster care to prevent and end homelessness in the BoS CoC. The BoS CoC has identified street outreach as an important strategy to identify homeless youth. The action steps to address this strategy are education in rural areas and increased funding for street outreach in the BoS CoC. Synergy Services and Rainbow House, YHDP partner youth agencies in the BoS CoC are the National Safe Place Coordinator for their regions. Safe Place presentations are delivered in the community. This is an example of education initiatives that could be replicated in the rural BoS CoC.

The BoS CoC Action Plan identifies the need for increased and improved data collection and sharing. Action steps include identifying available data and understating the allowances and

barriers to data sharing between multiple data collecting systems serving youth. Finally, the Action Plan identifies the overall need for the BoS CoC to increase collaboration with the foster care system and McKinney-Vento education programs whose relationship has blossomed through the YHDP planning process.

2. The BoS CoC is working with the stakeholders identified in the Stakeholder Chart attached to the proposal.

3. The BoS CoC coordinated entry system incorporates youth at all of its access points. Access points are designed for all persons presenting for assistance (3a). Youth are prioritized based on the scoring of the Vulnerability Index Service Prioritization Decision Assistance Tool (VI-SPDAT), which does assign additional points for youth (3b). There are CoC and ESG shelter and street outreach funds available and agencies receiving those funds are required to participate in the coordinated entry system in the BoS CoC (3c). In order to receive homeless assisting funding in the BoS CoC each agency must demonstrate that it is participating in its CoC region and that it is participating in coordinated entry. The coordinated entry system is still in its infancy and new providers are identified and joining each day. Through the Coordinated Entry Network Initiative (CENI) pilot project through MHDC, multiple state agencies serving youth were contacted and presented information on coordinated entry and how to participate by identifying and referring their program participants with a housing need to the coordinated entry system. MHDC currently has an MOU in place to ensure participant referrals are being made and tracked in HMIS for the state partners, which include Department of Social Services, Department of Corrections and Department of Health and Human Services (3d). Preliminary data reported on many referrals to the CENI pilot indicates that referrals from DSS are successfully being made to coordinated entry through this partnership.

Coordinated Entry Network Initiative Referrals from MO Department of Social Services		
	Client Count	Avg. Vi-Score
Family	46	9.65
Individual	69	7.93
Youth	1	4
Total	116	8.58

Total Housed Through Coordinated Entry from Referrals Above	
Client Count	42
# of Clients who waited >30 days between Prioritization List Start and the Date Entered Permanent Housing	16
Average Length of Time Between Prioritization List Start and Date Entered PH	30

4. The system-level discharge strategy for child welfare (foster care), juvenile and adult justice and institutes of mental and physical health include transition case planning. The current state Discharge Policy was established by the Governor’s Committee to End Homelessness and covers all Missouri Continua. This policy states that at a very minimum these institutions will make every effort to seek adequate, permanent housing for their participants, and will document these efforts. The GCEH is currently in the stages of updating this policy and will utilize the

information collected from Missouri CoCs participating in the YHDP application process to understand new connections with state agencies.

5. The role of the Public Child Welfare Agency (PCWA) in serving homeless children under 18 and in serving homeless youth 18-24 is to ensure that young people in foster care are not discharged out of the child welfare system into homelessness and to successfully transition older youth into stable and sustainable housing situations with supportive connections to community resources and adults who can support their transition into adulthood. The department defines a homeless child or youth as a person less than twenty-one years of age who lacks a fixed, regular and adequate nighttime residence, including a child or youth who (1) is sharing the housing of other persons due to loss of housing, economic hardship, or a similar reason; is living in motels, hotels, or camping grounds due to lack of alternative adequate accommodations; is living in emergency or transitional shelters; is abandoned in hospitals; or is awaiting foster care placement; (2) has a primary nighttime residence that is a public or private places not designated for or ordinarily used as a regular sleeping accommodation for human beings; (3) is living in cars, parks, public spaces, abandoned buildings, substandard housing, bus or train stations, or similar settings; and (4) is a migratory child or youth who qualifies as homeless because the child or youth is living in circumstances describer in subsection (1) to (3). They define inadequate housing as facilities where substandard, overcrowded, unsafe or otherwise inadequate so that the parent(s) and child could not reside together. This condition includes homelessness.

Department of Social Services (DSS) Children's Division or the PCWA, provided data for all families and children they make contact with in the course of child welfare business. The report provided lists the number of children who were homeless, at risk of homelessness or who had inadequate housing, which is typically housing that is condemned, has safety hazards such as

exposed wiring or flooring and serious infestations which are all in line with it being unsafe and unsuitable for anyone to live in. The statewide total of children known to Children's Division as homeless, at-risk of homelessness, or identified as having inadequate living conditions in 2017 was 19,458. Of this total 10,933 or 56 percent are in the BoS CoC.

Additional reports from the National Youth in Transition Database (NYTD), a survey of youth age 17, 19 and 21 who are currently in foster care or have been in foster care also include a self-report question on the survey regarding experiencing homelessness. All 50 states plus the District of Columbia and Puerto Rico are required to collect and report NYTD data. States were required to collect baseline outcomes information from youth who turned age 17 while in foster care in FFY 2011. At follow-up, states were required to survey youth during the six-month reporting periods in which they turned age 19 (FFY 13) and 21 (FFY 15). Missouri reported 17 percent for the baseline, 18 percent at age 19 and 29 percent at age 21. These are dangerously high numbers that demonstrated an increased risk with time spent in the system.

Number of Children Reported as being Abused and/or Neglected in the Balance of State			
2016		2017	
Number of Children in Reports	Number of Children in Substantiated Reports	Number of Children in Reports	Number of Children in Substantiated Reports
52,550	3,815	48,130	3,068

Additionally the Consolidated Plan partners for the state of Missouri, Department of Economic Development, Social Services, Health and Senior Services and Missouri Housing Development Commission are committed to creating more affordable housing options for all Missourians, improving non-entitlement community infrastructure, services and access, and improving access to affordable housing resources for those who need it. That work continues to improve through collaborations with Public Housing Authorities, service agencies and the Missouri Commission on Human Rights, other state agencies and commissions, property managers, developers and tenants as well as state and local funding resources. Missouri's Consolidated Plan partners will continue to work with such partners throughout the state to improve access to processes, encourage collaboration and better align affordable housing priorities. The YHDP project will be consistent with the consolidated plan.

Financial Resources

1. In order to support the planning process for the BoS CoC community plan through the YDHP, in addition to the technical assistance provided by HUD, the Collaborative Applicant is prepared to match the planning dollars associated with the YHDP at 25 percent as is currently done with the CoC Planning Grant. A letter of this commitment of staff and resources is attached.

2. The proposed six month budget for developing a community plan includes staff time and travel of the Collaborative Applicant to participate in technical assistance provided by HUD and to meet with the BoS CoC board, YAB Committee, and YHDP Stakeholder Partners. The Collaborative Applicant anticipates the six month budget to mirror monthly collaboration expenses of the CoC planning grant.

Data and Evaluation Capacity

The BoS CoC operates the HMIS software Service Point administered by the HMIS Lead Agency Institute for Community Alliances (ICA). The software successfully collects information on homelessness using effective performance measures following HUD data standards.

1. The BoS CoC has worked hard to clean data, and incorporate new users. Although the BoS CoC has seen two HMIS data migrations in the past 4 years, it is excited to report that 72 percent of all types of homeless beds are currently participating in the HMIS.

2. The 2017 Housing Inventory Count (HIC) reports a total of 71 youth beds, of which 78.8 percent (56) beds participate in HMIS.

3 & 4. As youth services providers are identified, the BoS CoC works to encourage membership in the CoC through community engagement and action groups. Youth service providers are provided information regarding additional funding opportunities as well as the importance of the inclusion of their data in the overall CoC data to drive policy decisions. The HMIS Lead Agency schedules HMIS orientation with new agencies that includes costs (if applicable). The HMIS lead provides a brief overview of the minimum data collection requirements for the agency project(s), the mutual expectations between the HMIS lead and the partner agency and provides the ability to ask questions.

Once an agency agrees to participate in HMIS, the HMIS Lead Agency works with the new agency to identify how to fund the participation. Currently, BoS CoC funds pay for HMIS costs through direct contracts with the HMIS Lead Agency using HUD CoC and ESG dollars, as well as, state and local funders. In instances where an agency does not receive any of these funding types, there can be agency fees assessed to the agency to participate. For HUD's federal

partners of Supportive Services for Veteran Families (SSVF), Runaway and Homeless Youth (RHY) and Projects for Assistance in Transition from Homelessness (PATH) there is a contract directly between the HMIS Lead Agency and the service provider that amounts to 2 percent of the funding award they have received. Where appropriate, and possible, HMIS costs are covered under these funding streams. When not possible, a minimum fee that covers the pass-through costs of software licenses is assessed.

After new agency orientation, the agency completes the applicable Agency Partner Agreement(s) and the Designated HMIS Contacts and Authorized Representatives form (optional). The HMIS Lead agency works with the agency to complete any additional forms and completes agency set up in the HMIS. The HMIS lead obtains all required information and signed forms for the agency's authorized representatives and designated end users. End users are then required to complete the Security & Privacy Awareness (SPA) training and test with a score of 80 percent or higher and complete the Data Standards Training (DST) and test with a score of 80 percent or higher.

Once all of the steps above are complete, end users will be sent the materials to complete the self-study training and/or will be informed of the date and time for the in-person training they will be attending. Training modules for both self-study and in-person trainings typically include three or four steps (depending on the project type), and the user is required to complete each step satisfactorily before moving on to the next step. Once all required steps are completed, the individual will be notified that they have completed their basic practice case and that their System Administrator will follow up within two business days to either issue credentials or provide additional training. Ongoing technical assistance is provided through the HMIS Help Desk, "How-To Guides", Tip Sheets, System Work Flow documents and in-person one-on-one

sessions.

5 & 6. The BoS CoC has met all HUD data reporting requirements for the past 12 months. The CoC also submitted all AHAR table shells in a timely fashion. Of the 14 shells, eight were ultimately useable. Data on Transitional Housing was not useable and has been a struggle for the BoS CoC. The BoS has 38 percent coverage for Transitional Housing for Individuals (TH-IND), and 6 percent for Transitional Housing for Families (TH-FAM). This is primarily related to the programs that are still in operation and are no longer funded through federal or state homelessness resources. Information from a recent usability report by ICA identified one organization housing the majority of these TH beds.

7 -10. In addition to the HMIS data, the CoC has gathered additional reports utilizing data from other state systems. This includes the Missouri Department of Elementary and Secondary Education Homeless District Results and the Missouri Department of Social Services Children's Division Child Abuse and Neglect Annual Report. Both of these data sets assisted the CoC in showing which communities are identifying youth who are homeless. Each dataset is maintained by the identified state department and both have expressed a willingness to generate custom de-identified data sets once the program is operational.

8. Although the CoC is still in the process of identifying and targeting specific performance measures, the CoC has targeted housing stability, income, and severity of needs during previous CoC competitions. For the housing stability measure, the CoC looked at the returns to homelessness within two years, and the number of exits to permanent destinations, along with the number of persons who continued in the program during the period utilized. For income, the CoC looked at both earned and unearned income and spent some additional time looking at benefits acquisition. Last, the CoC looked at severity of needs. Although CE was in

it's infancy at the time of the last competition, the CoC created a measure that looked at multiple components including past drug use, criminal history and other factors in order to create a severity score to encourage programs to serve persons with the highest needs.

9. The CoC plans to monitor youth programs that are part of this demonstration program utilizing the criteria established by the BoS CoC Grants Committee. Monitoring and TA will be provided by the Collaborative Applicant. Typical monitoring will review the programs contributions to system performance, adherence to housing first principles and establishing good financial management practices. The CoC monitors each program at least annually, and provides additional TA as needed. Monitoring feedback for future youth projects will be addressed through the CoC Grants Committee. This committee will also look to identify common themes within monitoring visits to provide additional training and TA to ensure that each program feels adequately supported.

10. Within the process of creating this proposal, the CoC has utilized multiple data sources in creating a comprehensive strategy to end youth homelessness. Examples of this data includes data from DESE, through our local PCWA, data from youth providers, HMIS data, and community data. This data was presented during the YHDP Stakeholder Work Day in which members from multiple state and private organizations developed the proposal.

Currently, foster care questions are asked only of Runaway and Homeless Youth (RHY) funded projects. There are five RHY projects in the BoS CoC that served an unduplicated total of 337 clients in the 2017 calendar year. Of these 337 clients, 42 stated that they were “formerly a ward of child welfare/foster care agency”. The remaining 295 clients have a “no” recorded for this question, meaning that none refused to answer the question or skipped the question. If a client states that they were formerly in foster care, there are follow up questions asked regarding

the length of time they were in the foster care system, “number of years” and “if less than one year, number of months”. Please see chart below.

Project	Clients Served
Rainbow House-RHY Transitional Living Program(386)	3
Synergy Services, Inc.-RHY and ESG Teen Shelter ES(400)	223
Synergy Services, Inc.-RHY BCP Prevention(524)	263
Synergy Services, Inc.-RHY Maternity Group Home TH(398)	12
Synergy Services, Inc.-RHY Transitional Living Program(399)	16
Distinct Count	337

Number of Years	Clients Served
(blank)	2
1 to 2 years	6
3 to 5 or more years	18
Less than one year	16
Distinct Count	42

Number of Months	Clients Served
(blank)	8
1	4
11	1
3	1
5	2
Distinct Count	16

11. If the BoS CoC was selected as YHDP community its outcome measures would include increases in housing stock, marketing, crisis response beds, earned and unearned income, education levels, awareness, youth participating in mentoring programs and support for LGBTQ and survivors of trafficking youth and their parents. The BoS CoC community would define success by the creation a strong, lasting systematic response to homeless and at-risk youth through collaboration and data. The BoS CoC will see an increase in identification of homeless or at-risk youth and will see a decrease in homelessness for youth. In conclusion, the BoS CoC believes that with the technical assistance and guidance of HUD it can take the momentum that this opportunity has created to move all of the puzzle pieces to the correct places to drastically reduce and end rural youth homelessness through our strong state partnerships and collective commitment to Keep Every Youth Safe!

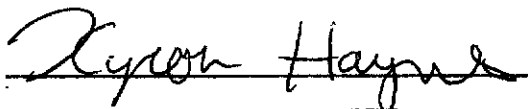
April 2, 2018

RE: Youth Action Board (YAB)

To Whom It My Concern,

I was asked to serve as a member on the Youth Action Board (YAB) and to review narrative from the YHDP proposal. After reading the narrative, I provided written feedback to Ann Gosnell, Chair of the YAB committee and she forwarded the document to MHDC staff. It is my hope that I will have further involvement with the Youth Action Board in the future.

Respectfully,

A handwritten signature in black ink, appearing to read "Byron Haynes", written over a horizontal line.

Memorandum of Understanding
Between
Missouri Balance of State Continuum of Care, Missouri Housing Development Commission, and Missouri Department of Social Services, Children’s Division, Division of Youth Services, & Family Support Division

Purpose: The purpose of this Memorandum of Understanding (MOU) is to facilitate communication and collaboration between the Missouri Balance of State Continuum of Care, Missouri Housing Development Commission, and Missouri Department of Social Services, Children’s Division, Division of Youth Services, and Family Support Division (Department) in the implementation of the Housing and Urban Development Youth Homelessness Demonstration Project (YHDP).

The goal of the YHDP is to support the development and implementation of a coordinated community approach to preventing and ending youth homelessness, and sharing that experience with and mobilizing communities around the country toward the same end.

The objective of the Memorandum of Understanding is to assure that this partnership results in the realization of the five priorities of YHDP, including: building national momentum, evaluation of the coordinated community approach, expansion of capacity, evaluation of performance measures, and establishment of a framework for federal program and technical assistance collaboration. The principals of the program and the actions of the parties will be determined through the work of the partnership. The YHDP is applying for a designation by HUD to receive technical assistance. Additionally, this MOU will assure the full use of available resources in providing services to homeless youth in the Missouri Balance of State and support them in finding their strengths and achieving their full potential.

All Parties Agree To:

- Exchange available aggregate data and statistics (excluding any identifying personal information) on referral patterns, outcome trends and opportunities for improvement;
- Share resources to support the development of an integrated system of care;
- Develop and evaluate the effectiveness of performance measures;
- Provide training on service offerings to ensure service coordination; and
- Be an active stakeholder during the planning process of this demonstration project.

Missouri Balance of State Continuum of Care Agrees To:

- Ensure the availability of appropriate housing for youth served;
- Promote collaboration with a comprehensive set of agencies providing services to homeless youth;
- Ensure that the project is shaped by the perspective youth who are currently homeless or who have experienced homelessness; and
- Facilitate regular meetings of stakeholders and agencies with funded projects through this demonstration grant.

Missouri Housing Development Commission Agrees To:

- Provide strategic direction and administrative support to the YDHP collaborative project;
- Facilitate policy change that addresses the needs of homeless youth;
- Act as a point of contact for HUD Technical Assistance; and
- Ensure community engagement during the planning process of the demonstration project.

Confidentiality:

All discussions between the parties and all information gained by the parties as a result of all parties performance under the agreement shall be confidential, to the extent required by law.

The parties shall release no reports, documentation or material prepared pursuant to this MOU to the public without the prior written consent of the Department, unless such disclosure is required by law.

If required by any party, the parties and any required parties personnel shall sign specific documents regarding confidentiality, security, or other similar documents.


The parties shall us appropriate administrative, physical and technical safeguards to prevent use or disclosure of any information confidential by law that it creates, receives, maintains, or transmits on behalf of any party other than as provided for by this MOU. Such safeguards shall include, but not be limited to:

- a. Encryption of any portable device used to access or maintain confidential information or use of equivalent safeguard;
- b. Encryption of any transmission of electronic communication containing confidential information or use of equivalent safeguard;
- c. Workforce training on the appropriate uses and disclosures of confidential information pursuant to the terms of this MOU;
- d. Policies and procedures implemented by the parties to prevent inappropriate uses and disclosures of confidential information by its workforce, if applicable; and
- e. Any other safeguards necessary to prevent the inappropriate use or disclosure of confidential information.

Any party may terminate this MOU with thirty (30) days written notice to the other parties. All parties will evaluate the MOU annually to verify its continuation. This MOU will be effective upon signature of all parties and shall remain in place until revoked.

Missouri Balance of State Continuum of Care


Missouri Housing Development Commission



Agency Representative

3-27-18

Date



Agency Representative


APR 2 2018

Date

Department of Social Services

Authorized Signature of the
Department of Social Services

Date


Family Support Division

3/27/18
Date


Division of Youth Services

5/27/18
Date

MOU# M00569

Department of Social Services

MOU# M00569

Lisa West
Children's Division

3/27/18
Date

Target Geographic Area

The BoS CoC posted a request for letters of interest from agencies in the CoC to participate in the YHDP and received interest from multiple agencies in a variety of zones. Additionally, the BoS CoC reviewed 2017 Point-in-Time (PIT) Count data that revealed homeless youth had been counted in nine of the ten regions of the BoS CoC, which includes 101 Missouri counties. The Collaborative Applicant completed a variety of Rural Area Worksheets (RAW) to understand the different opportunities to submit an application as an urban or rural designated community. Multiple RAWs were completed utilizing 1. The full CoC, 2. Regions of the CoC that showed interest in YHDP, and 3. Combinations of regions of the CoC that showed interest in YHDP. The Collaborative Applicant created a menu of application options for the BoS CoC board to review and ultimately vote on. The BoS CoC board voted unanimously for the community application to include the entire 101 Counties in the BoS CoC under the rural designation component based on the information presented. A rural CoC has many challenges to overcome, including systemic problems such as transportation and areas without service available which will be addressed later in the narrative.

In January, 2016 1,430 people were identified as homeless, and in January, 2017, 1,243 people were counted as homeless in the BoS CoC. In 2016, the BoS CoC counted 106 unaccompanied youth, and in 2017 the BoS CoC counted 76 unaccompanied youth.

Unaccompanied Youth in the 2016 and 2017 Point-in-Time (PIT) Counts in the Balance of State (BoS) Continuum of Care (CoC)					
	Sheltered	Unsheltered	under 18	18-24	Total
2016	84	22	36	72	106
2017	56	20	28	48	76

We believe in our PIT process, but we also know that these numbers do not always adequately represent the numbers of homeless youth in the BoS CoC when accounting for youth who are “off the grid”. Based on current US census data, the total community population for youth under 18 in the BoS CoC is 680,300. There are 88,640 youth between the ages of 18-20 and 197,910 youth between the ages of 20-24. The BoS CoC represents 966,850 youth under 24 compared to 2,014,700 in Missouri. The BoS CoC is responsible for 48% of the state’s youth population.

2010 Census			
	Under 18	18-20	20-24
Missouri	1,425,436	175,975	413,289
BoS	680,300	88,640	197,910

FY 2017 YHDP Rural Area Worksheet

Instructions:

1. Beginning on line 15 in the "Target Community Area," select from the pull-down menu the first county you intend to include for your FY 2017 YHDP application.
2. Continue selecting up to 50 counties—if you intend to include more than 50 counties, email youthdemo@hud.gov for an expanded form.
3. The Target Area Community is prohibited from crossing CoC boundaries or including multiple states.
4. Cells under each category of the rural definition self-populate.
5. The "Rural Eligibility Categories Summary" is a summary of all areas indicated in the table.

Rural Eligibility Categories Summary	Eligible
Category A	No
Category B	Yes
Category C	No
Rural?	Yes

Target Area Community (by county)	Category A	Category B	Category B	Category B	Category C
	In an Metropolitan Statistical Area?	Total Population	Non-Urban Population	% of Population that is Non-Urban	Eligible State
Total		2,867,257	1,456,676	50.80%	
Caldwell, Missouri	Yes	9,424	9,424	100.00%	No
Texas, Missouri	No	26,008	25,803	99.21%	No
Clinton, Missouri	Yes	20,743	15,808	76.21%	No
Mississippi, Missouri	No	14,358	4,695	32.70%	No
Crawford, Missouri	No	24,696	18,104	73.31%	No
Barry, Missouri	No	35,597	26,080	73.26%	No
Stone, Missouri	No	32,202	28,559	88.69%	No
Cooper, Missouri	No	17,601	9,364	53.20%	No
Macon, Missouri	No	15,566	10,552	67.79%	No
St. Clair, Missouri	No	9,805	9,805	100.00%	No
Wright, Missouri	No	18,815	14,417	76.63%	No
Camden, Missouri	No	44,002	32,662	74.23%	No
Pettis, Missouri	No	42,201	15,943	37.78%	No
St. Francois, Missouri	No	65,359	25,989	39.76%	No
Monroe, Missouri	No	8,840	8,840	100.00%	No
Shannon, Missouri	No	8,441	8,441	100.00%	No
Polk, Missouri	Yes	31,137	21,444	68.87%	No
Phelps, Missouri	No	45,156	20,873	46.22%	No
Washington, Missouri	No	25,195	20,276	80.48%	No
Iewis, missouri	No	10,211	10,211	100.00%	No
Pemiscot, Missouri	No	18,296	9,014	49.27%	No
Madison, Missouri	No	12,226	8,009	65.51%	No
dent, Missouri	No	15,657	10,736	68.57%	No
gasconade, missouri	No	15,222	12,310	80.87%	No
scott, missouri	No	39,191	16,285	41.55%	No
mercier, missouri	No	3,785	3,785	100.00%	No
hickory, missouri	No	9,627	9,627	100.00%	No
montgomery, missouri	No	12,236	9,607	78.51%	No
holt, missouri	No	4,912	4,912	100.00%	No
Osage, Missouri	Yes	13,878	13,878	100.00%	No
Dade, Missouri	No	7,883	7,883	100.00%	No
Vernon, Missouri	No	21,159	12,327	58.26%	No
Ripley, Missouri	No	14,100	14,100	100.00%	No
Putnam, Missouri	No	4,979	4,979	100.00%	No
Franklin, Missouri	Yes	101,492	56,428	55.60%	No
Douglas, Missouri	No	13,684	10,827	79.12%	No
Daviess, Missouri	No	8,433	8,433	100.00%	No
Butler, Missouri	No	42,794	22,331	52.18%	No
Randolph, Missouri	No	25,414	11,481	45.18%	No
Dallas, Missouri	Yes	16,777	13,746	81.93%	No
Lawrence, Missouri	No	38,634	22,673	58.69%	No
Shelby, Missouri	No	6,373	6,373	100.00%	No
cedar, Missouri	No	13,982	10,528	75.30%	No
Sullivan, Missouri	No	6,714	6,714	100.00%	No
Pike, Missouri	No	18,516	10,069	54.38%	No
Cape Girardeau, Missouri	Yes	75,674	23,083	30.50%	No
Benton, Missouri	No	19,056	16,491	86.54%	No

Target Area Community (by county)	Category A	Category B	Category B	Category B	Category C
	In an Metropolitan Statistical Area?	Total Population	Non-Urban Population	% of Population that is Non-Urban	Eligible State
Reynolds, Missouri	No	6,696	6,696	100.00%	No
Dunklin, Missouri	No	31,953	16,122	50.46%	No



Show Me KEYS! YHDP Team

Sarah Parsons

Community Initiatives Manager, Missouri Housing Development Commission

MHDC is the Collaborative Applicant for the Missouri Balance of State Continuum of Care. Sarah will supervise Alyssa LaVelle, Community Initiatives Coordinator dedicated to YHDP.

Alyssa LaVelle

Community Initiatives Coordinator, Missouri Housing Development Commission

As part of the team that makes up the Collaborative Applicant for the Missouri Balance of State Continuum of Care, Alyssa will assume a leadership role by facilitating team meetings and keeping the group on task. Alyssa will also work to ensure that the team hits any deadlines set within the program.

Ann Gosnell

Executive Director, House of Hope, Inc.

Ann is a member of the BoS CoC board, and a co-chair for the Youth Action Board Committee. Ann will ensure that the team incorporates info from the YAB to the team, and that youth feedback is being incorporated.

Sandy Wilson

Missouri Director, Institute for Community Alliances

As the HMIS lead agency for the BoS CoC, Sandy will be providing additional data and expertise related to the HMIS system.

Other Team Members

Ivy Doxley, Missouri Department of Social Services, Children's Division

Kathryn Wilson, Missouri Family and Community Trust

Lynn Smith, Missouri Department of Economic Development

Donna Cash, Missouri Department of Elementary and Secondary Education

Katrina Prenger, Missouri Department of Public Safety

Scarlet Loomas, Delta Area Economic Opportunities Corporation

Rachel Francis, Synergy Services

Kelsey Louder, Rainbow House

Melissa Wilson, Casa

Taylor Lauer, Community Caring Council

Heather Howell, Missouri Department of Social Services

Lacy Peterson, Institute for Community Alliances

Maggie Thomas, Hillcrest Transitional Housing

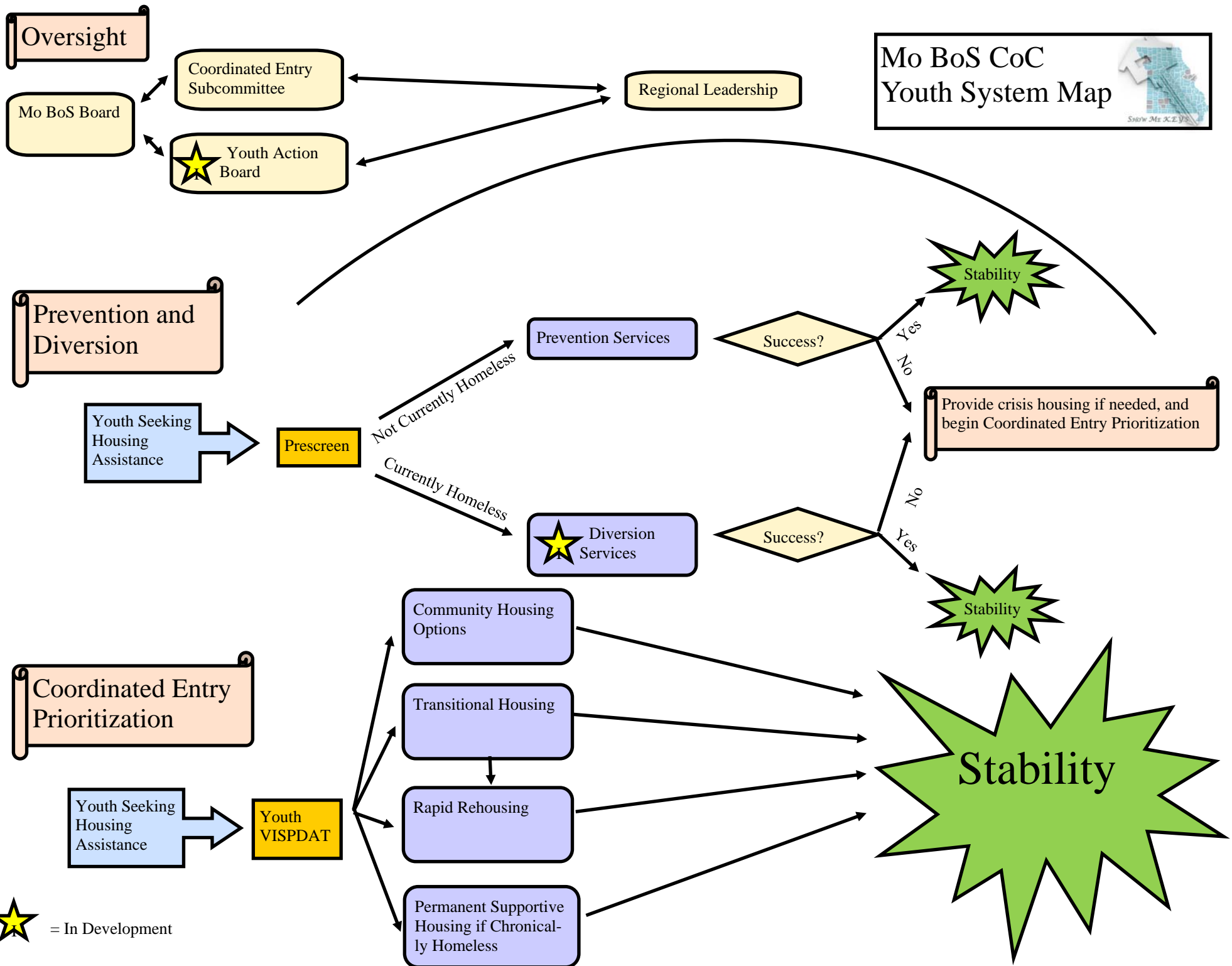
Julie Lester, Children's Division

Liz Hagar-Mace Missouri Department of Mental Health, Housing Division

Organization	Organization Type	Funding Source(s)	Type of Intervention and Scale	Type of Housing	Type of Service(s) Offered	Youth Focused?	Subpopulations	Methodologies
Rainbow House	Non-Profit	RHY	ES (14), TH (4)	Dorm, Clustered for TH	Housing, Therapy, Support, Advocacy	Yes	Children's Shelter, 0-18	HF, PYD, TIC
Synergy	Non-Profit	RHY	SO, MGH, ES (30), TH (12), DV Shelter (33)	Dorm , Clustered apartments	Housing, Counseling, CM, Advocacy, Training, Aftercare, Medical Clinic	Yes	LGBTQ, Maternity program	HF, PYD, TIC, Harm Reduction
Hillcrest	Non-Profit	COC, ESG	RRH (20 proposed, 10 currently), ESG 30 HH	TBRA	Housing, Employment, Case Management	CoC funded-Yes, ESG funded-NO		HF, TIC
Missouri Department of Mental Health	State	CoC	PSH	SRO, Scattered Site	Housing,	No	Mental Health	HF
Delta Area Economic Opportunity Corporation	Non-Profit	COC, ESG	PSH (10), ES (15)	SRO, Scattered Site	Housing, Case Management	No		HF
Phoenix	Non-Profit	CoC	PSH (37)	Scattered Site	Housing, Case Management, SU treatment	No	MH, SU	HF
Community Caring Council	Non-Profit	CoC. ESG	PSH (41) , RRH (5)	Scattered Site	Housing,	No		HF
Catholic Charities of Southern Missouri	Non-Profit	CoC. ESG	RRH (10)	Scattered Site	Housing, Supportive Services, Employment	No		HF
Catholic Charities of Kansas City	Non-Profit	CoC	PSH (97)	Scattered Site	Housing, Supportive Services, Employment	No		HF
Family Counseling Center	Non-Profit	CoC	PSH (89), SH(8)	Scattered Site, private rooms	Housing, Supportive Services, Employment	No		HF

Salvation Army	Non-Profit	CoC, ESG	PSH (30). ES (102)	Scattered Site, Barracks	Housing, Supportive Services, Employment	No		HF
Pettis County Community Partnership	Non-Profit	CoC, RRH	PSH (17), RRH (3)	Scattered Site	Housing, Supportive Services, Employment	No		HF
Community Resource Council	Non-Profit	ESG	ES (12)	Shared Bedroom	Crisis Housing, CM services	No		HF
Ozark Action	Non-Profit	ESG	ES (6)	Dorm Style	Housing, Supportive Services, Employment	No		HF
Great Circle	Non-Profit	ESG	ES (24)	Dorm	Housing, Supportive Services, Employment	No		HF
HALO	Non-profit	Unknown	ES and TH (new)	Dorm style	Housing, Supportive Services, Education	Yes	16-21 pregnant and parenting or non-parenting - Women and children	
Lexington House of Hope	Non-Profit	ESG	ES (30)	Dorm Style	Housing, Advocacy, Supportive Services	No	DV	HF, TIC
CASA	Non-Profit	ESG	ES (32)	Dorm Style	Housing, Advocacy, Supportive Services	No	DV	HF, TIC

*RRH Numbers are based on current HIC, agencies may have higher capacity but numbers are based on current clients housed within HIC.



Name of Stakeholder	CoC Member?	Describe the Collaboration	Formal Agreement?	Demonstration Participation
CoC/ESG Homelessness Program				
Community Caring Council	Yes	CoC Board Member, CoC Funded,	Yes	Participation in YHDP group, willing to accept referrals from CE
Hillcrest Transitional Housing	Yes	CoC Board Member, CoC Funded,	Yes	Participation in YHDP group, willing to accept referrals from CE
House of Hope	Yes	CoC Board Member, CoC Funded,	Yes	Participation in YHDP group, willing to accept referrals from CE
CASA	Yes	CoC Board Member, CoC Funded,	Yes	Participation in YHDP group, willing to accept referrals from CE
Delta Area Economic Opportunities Corporation	Yes	CoC Board Member, CoC Funded,	Yes	Participation in YHDP group, willing to accept referrals from CE
Child Welfare Agency				
Missouri Department of Social Services, Children's Division	Yes	New Relationship	Yes	Exchange of Data, Participation within Demonstration Workgroup
Youth-Led Advisory Group				
BoS Youth Action Board	Yes	New Relationship	N/A, YAB is an official committee of Mo BoS	Participation in YHDP Group, Additional feedback opportunities
State Education Agency				
Missouri Department of Elementary and Secondary Education	Yes	Multiple previous Collaborations between DESE and CA	Yes	Exchange of Data, Participation within Demonstration Workgroup
Runaway and Homeless Youth Program				
Rainbow House	Yes	RHY Funded, CoC Board Member	Yes	Participation in YHDP group, willing to accept referrals from CE
Synergy	Yes	RHY Funded, CoC Board Member	Yes	Participation in YHDP group, willing to accept referrals from CE
Community Trust				
Missouri Family and Community Trust	No	New Relationship	Yes	Exchange of Data, Participation within Demonstration Workgroup
Workforce Investment and Employment Agencies				
Missouri Department of Economic Development - Division of Workforce Development	No	New Relationship	Yes	Exchange of Data, Participation within Demonstration Workgroup
Other State Government Agency				
Missouri Department of Public Safety	Yes	New Relationship	Yes	Exchange of Data, Participation within Demonstration Workgroup
Missouri Department of Mental Health	Yes	CoC Board Member, CoC Funded, Agency	Yes	Exchange of Data, Participation within Demonstration Workgroup

Missouri Department of Social Services, Division of Youth Services	No	New Relationship	Yes	Exchange of Data, Participation within Demonstration Workgroup
Missouri Department of Social Services, Family Support Division	No	New Relationship	Yes	Exchange of Data, Participation within Demonstration Workgroup



Citizens Against Spouse Abuse Inc.

RESOURCES FOR SURVIVORS

P.O. Box 1371 • Sedalia, MO 65302-1371

April 11, 2018

Missouri Housing Development Commission
c/o Missouri Balance of State CoC
920 Main Street, suite. 1400
Kansas City, MO 64105

RE: Formal Agreement to participate in the YHDP Program

To Whom It May Concern:

If the Balance of State (BoS) Continuum of Care (CoC) is designated as a YHDP community, Citizens Against Spouse Abuse, Inc. commits to assisting in the implementation of the YHDP Demonstration. We are an active member of the Balance of State Continuum of Care. We commit to participate in meetings and the development of the YHDP community plan. For the purposes of this demonstration, Citizens Against Spouse Abuse, Inc. also commits to receiving referrals from the BoS Coordinated Entry system.

Sincerely,

Melissa A Wilson
Program Services Coordinator



Services provided on a non-discriminatory basis



April 11, 2018

Missouri Housing Development Commission
c/o Missouri Balance of State CoC
920 Main Street, suite. 1400
Kansas City, MO 64105

RE: Formal Agreement to participate in the YHDP Program

To Whom It May Concern:

If the Balance of State (BoS) Continuum of Care (CoC) is designated as a YHDP community, Community Caring Council commits to assisting in the implementation of the YHDP Demonstration. We are an active member of the Balance of State Continuum of Care. We commit to participate in meetings and the development of the YHDP community plan. For the purposes of this demonstration, Community Caring Council also commits to receiving referrals from the BoS Coordinated Entry system.

Sincerely,

A handwritten signature in black ink, appearing to read "Melissa Stickel", is written over a faint, larger version of the same signature.

Melissa Stickel, Executive Director

Community Caring Council
937 Broadway, Suite 306
Cape Girardeau, MO. 63701
(573) 651-3747



Hillcrest Transitional Housing
Post Office Box 901924
Kansas City, Missouri 64190
www.hillcrestkc.org

April 11, 2018

Missouri Housing Development Commission
c/o Missouri Balance of State CoC
920 Main Street, suite. 1400
Kansas City, MO 64105

RE: Formal Agreement to participate in the YHDP Program

To Whom It May Concern:

If the Balance of State (BoS) Continuum of Care (CoC) is designated as a YHDP community, Hillcrest Transitional Housing commits to assisting in the implementation of the YHDP Demonstration. We are an active member of the Balance of State Continuum of Care. We commit to participate in meetings and the development of the YHDP community plan. For the purposes of this demonstration, Hillcrest Transitional Housing also commits to receiving referrals from the BoS Coordinated Entry system.

Sincerely,

Becky Poitras
Vice President of Administration
Hillcrest Transitional Housing



HOUSE of HOPE inc

Empowering, Healing, Protecting

April 11, 2018

Missouri Housing Development Commission
c/o Missouri Balance of State CoC
920 Main Street, suite. 1400
Kansas City, MO 64105

RE: Formal Agreement to participate in the YHDP Program

To Whom It May Concern:

If the Balance of State (BoS) Continuum of Care (CoC) is designated as a YHDP community, House of Hope, Inc. commits to assisting in the implementation of the YHDP Demonstration. We are an active member of the Balance of State Continuum of Care. We commit to participate in meetings and the development of the YHDP community plan. For the purposes of this demonstration, House of Hope, Inc. also commits to receiving referrals from the BoS Coordinated Entry system.

Sincerely,

Ann Gosnell
Executive Director





DELTA AREA ECONOMIC OPPORTUNITY CORPORATION

99 SKYVIEW ROAD • PORTAGEVILLE, MISSOURI 63873

PHONE (573)379-3851 • TOLL FREE (800)748-8320

FAX (573)379-5935 • WWW.DAEOC.COM

April 12, 2018

Missouri Housing Development Commission
c/o Missouri Balance of State CoC
920 Main Street, suite. 1400
Kansas City, MO 64105

RE: Formal Agreement to participate in the YHDP Program

To Whom It May Concern:

If the Balance of State (BoS) Continuum of Care (CoC) is designated as a YHDP community, Delta Area Economic Opportunity Corporation commits to assisting in the implementation of the YHDP Demonstration. We are an active member of the Balance of State Continuum of Care. We commit to participate in meetings and the development of the YHDP community plan. For the purposes of this demonstration, Delta Area Economic Opportunity Corporation also commits to receiving referrals from the BoS Coordinated Entry system.

Sincerely,

A handwritten signature in blue ink, appearing to read "Joel Evans", is written over a faint, circular official stamp. The signature is fluid and cursive.

Joel Evans
CEO/President

Memorandum of Understanding

Between

Missouri Balance of State Continuum of Care, Missouri Housing Development Commission, and Department of Elementary and Secondary Education

Purpose: The purpose of this Memorandum of Understanding is to facilitate communication and collaboration between the Missouri Balance of State Continuum of Care, Missouri Housing Development Commission, and **Department of Elementary and Secondary Education** in the implementation of the Housing and Urban Development Youth Homelessness Demonstration Project (YHDP).

The goal of the YHDP is to support the development and implementation of a coordinated community approach to preventing and ending youth homelessness, and sharing that experience with and mobilizing communities around the country toward the same end.

The objective of the Memorandum of Understanding is to assure that this partnership results in the realization of the five priorities of YHDP, including: building national momentum, evaluation of the coordinated community approach, expansion of capacity, evaluation of performance measures, and establishment of a framework for federal program and Technical Assistance collaboration. Additionally, this MOU will assure the full use of available resources in providing services to homeless youth in the Missouri Balance of State and support them in finding their strengths and achieving their full potential.

All Parties Agree To:

- Exchange available aggregate data and statistics (excluding any identifying personal information) on referral patterns, outcome trends and opportunities for improvement
- Share resources to support the development of an integrated system of care
- Evaluate the effectiveness of service linkages
- Provide training on service offerings to ensure service coordination
- Be an active stakeholder during the planning process of this demonstration project

Missouri Balance of State Continuum of Care Agrees To:


- Ensure the availability of appropriate housing for youth served
- Promote collaboration with a comprehensive set of agencies providing services to homeless youth
- Ensure that the project is shaped by the perspective youth who are currently homeless or who have experienced homelessness
- Facilitate regular meetings of stakeholders and agencies with funded projects through this demonstration grant

Missouri Housing Development Commission Agrees To:

- Provide strategic direction and administrative support to the YDHP collaborative project
- Facilitate policy change that addresses the needs of homeless youth
- Act as a point of contact for HUD Technical Assistance
- Ensure community engagement during the planning process in the demonstration project

This Memorandum of Understanding will remain in place until revoked. All parties will evaluate the agreement annually to verify its continuation.

Missouri Balance of State Continuum of Care

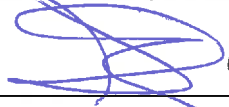


Agency Representative

3-24-18

Date

Missouri Housing Development Commission



Agency Representative

APR 2 2018

Date

McKinney-Vento State Coordinator
Missouri Department of Elementary and Secondary Education



Agency Representative

March 2, 2018

Date

Memorandum of Understanding
Between
Missouri Balance of State Continuum of Care, Missouri Housing Development Commission, and Missouri Department of Mental Health

Purpose: The purpose of this Memorandum of Understanding is to facilitate communication and collaboration between the Missouri Balance of State Continuum of Care, Missouri Housing Development Commission, and Missouri Department of Mental Health in the implementation of the Housing and Urban Development Youth Homelessness Demonstration Project (YHDP).

The goal of the YHDP is to support the development and implementation of a coordinated community approach to preventing and ending youth homelessness, and sharing that experience with and mobilizing communities around the country toward the same end.

The objective of the Memorandum of Understanding is to assure that this partnership results in the realization of the five priorities of YHDP, including: building national momentum, evaluation of the coordinated community approach, expansion of capacity, evaluation of performance measures, and establishment of a framework for federal program and Technical Assistance collaboration. Additionally, this MOU will assure the full use of available resources in providing services to homeless youth in the Missouri Balance of State and support them in finding their strengths and achieving their full potential.

All Parties Agree To:

- Exchange available aggregate data and statistics (excluding any identifying personal information) on referral patterns, outcome trends and opportunities for improvement
- Share resources to support the development of an integrated system of care
- Evaluate the effectiveness of service linkages
- Provide training on service offerings to ensure service coordination
- Be an active stakeholder during the planning process of this demonstration project

Missouri Balance of State Continuum of Care Agrees To:

- Ensure the availability of appropriate housing for youth served
- Promote collaboration with a comprehensive set of agencies providing services to homeless youth
- Ensure that the project is shaped by the perspective youth who are currently homeless or who have experienced homelessness
- Facilitate regular meetings of stakeholders and agencies with funded projects through this demonstration grant

Missouri Housing Development Commission Agrees To:

- Provide strategic direction and administrative support to the YDHP collaborative project
- Facilitate policy change that addresses the needs of homeless youth
- Act as a point of contact for HUD Technical Assistance
- Ensure community engagement during the planning process in the demonstration project

This Memorandum of Understanding will remain in place until revoked. All parties will evaluate the agreement annually to verify its continuation.

Missouri Balance of State Continuum of Care



Agency Representative

3-29-18

Date

Missouri Housing Development Commission



Agency Representative

APR 2 2018

Date

**Missouri Department of Mental Health
Liz Hagar-Mace, Housing Director**



Agency Representative

3-28-2018

Date

Memorandum of Understanding
Between
Missouri Balance of State Continuum of Care, Missouri Housing Development Commission, and Division of Workforce Development

Purpose: The purpose of this Memorandum of Understanding is to facilitate communication and collaboration between the Missouri Balance of State Continuum of Care, Missouri Housing Development Commission, and Division of Workforce Development in the implementation of the Housing and Urban Development Youth Homelessness Demonstration Project (YHDP).

The goal of the YHDP is to support the development and implementation of a coordinated community approach to preventing and ending youth homelessness, and sharing that experience with and mobilizing communities around the country toward the same end.

The objective of the Memorandum of Understanding is to assure that this partnership results in the realization of the five priorities of YHDP, including: building national momentum, evaluation of the coordinated community approach, expansion of capacity, evaluation of performance measures, and establishment of a framework for federal program and Technical Assistance collaboration. Additionally, this MOU will assure the full use of available resources in providing services to homeless youth in the Missouri Balance of State and support them in finding their strengths and achieving their full potential.

All Parties Agree To:

- Exchange available aggregate data and statistics (excluding any identifying personal information) on referral patterns, outcome trends and opportunities for improvement
- Share resources to support the development of an integrated system of care
- Evaluate the effectiveness of service linkages
- Provide training on service offerings to ensure service coordination
- Be an active stakeholder during the planning process of this demonstration project

Missouri Balance of State Continuum of Care Agrees To:


- Ensure the availability of appropriate housing for youth served
- Promote collaboration with a comprehensive set of agencies providing services to homeless youth
- Ensure that the project is shaped by the perspective youth who are currently homeless or who have experienced homelessness
- Facilitate regular meetings of stakeholders and agencies with funded projects through this demonstration grant

Missouri Housing Development Commission Agrees To:

- Provide strategic direction and administrative support to the YDHP collaborative project
- Facilitate policy change that addresses the needs of homeless youth
- Act as a point of contact for HUD Technical Assistance
- Ensure community engagement during the planning process in the demonstration project

This Memorandum of Understanding will remain in place until revoked. All parties will evaluate the agreement annually to verify its continuation.

Missouri Balance of State Continuum of Care

 3-29-18
Agency Representative Date

Missouri Housing Development Commission

 APR 2 2018
Agency Representative Date

Division of Workforce Development

 3/21/18
Agency Representative Date

Memorandum of Understanding
Between
Missouri Balance of State Continuum of Care, Missouri Housing Development Commission, and the Missouri Department of Public Safety

Purpose: The purpose of this Memorandum of Understanding is to facilitate communication and collaboration between the Missouri Balance of State Continuum of Care, Missouri Housing Development Commission, and the **Missouri Department of Public Safety** in the implementation of the Housing and Urban Development Youth Homelessness Demonstration Project (YHDP).

The goal of the YHDP is to support the development and implementation of a coordinated community approach to preventing and ending youth homelessness, and sharing that experience with and mobilizing communities around the country toward the same end.

The objective of the Memorandum of Understanding is to assure that this partnership results in the realization of the five priorities of YHDP, including: building national momentum, evaluation of the coordinated community approach, expansion of capacity, evaluation of performance measures, and establishment of a framework for federal program and Technical Assistance collaboration. Additionally, this MOU will assure the full use of available resources in providing services to homeless youth in the Missouri Balance of State and support them in finding their strengths and achieving their full potential.

All Parties Agree To:

- Exchange available aggregate data and statistics (excluding any identifying personal information) on referral patterns, outcome trends and opportunities for improvement
- Share resources to support the development of an integrated system of care
- Evaluate the effectiveness of service linkages
- Provide training on service offerings to ensure service coordination
- Be an active stakeholder during the planning process of this demonstration project

Missouri Balance of State Continuum of Care Agrees To:

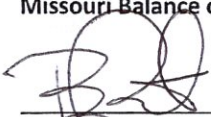
- Ensure the availability of appropriate housing for youth served
- Promote collaboration with a comprehensive set of agencies providing services to homeless youth
- Ensure that the project is shaped by the perspective youth who are currently homeless or who have experienced homelessness
- Facilitate regular meetings of stakeholders and agencies with funded projects through this demonstration grant

Missouri Housing Development Commission Agrees To:

- Provide strategic direction and administrative support to the YDHP collaborative project
- Facilitate policy change that addresses the needs of homeless youth
- Act as a point of contact for HUD Technical Assistance
- Ensure community engagement during the planning process in the demonstration project

This Memorandum of Understanding will remain in place until revoked. All parties will evaluate the agreement annually to verify its continuation.

Missouri Balance of State Continuum of Care



Agency Representative

4/10/18
Date

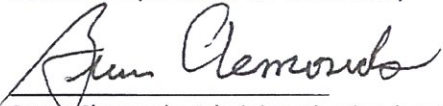
Missouri Housing Development Commission



Agency Representative

APR 9 2018
Date

Missouri Department of Public Safety



Bruce Clemonds, Administrative Services Director
Missouri Department of Public Safety

4.3.18
Date

Memorandum of Understanding
Between
Missouri Balance of State Continuum of Care, Missouri Housing Development Commission, and Missouri Department of Social Services, Children’s Division, Division of Youth Services, & Family Support Division

Purpose: The purpose of this Memorandum of Understanding (MOU) is to facilitate communication and collaboration between the Missouri Balance of State Continuum of Care, Missouri Housing Development Commission, and Missouri Department of Social Services, Children’s Division, Division of Youth Services, and Family Support Division (Department) in the implementation of the Housing and Urban Development Youth Homelessness Demonstration Project (YHDP).

The goal of the YHDP is to support the development and implementation of a coordinated community approach to preventing and ending youth homelessness, and sharing that experience with and mobilizing communities around the country toward the same end.

The objective of the Memorandum of Understanding is to assure that this partnership results in the realization of the five priorities of YHDP, including: building national momentum, evaluation of the coordinated community approach, expansion of capacity, evaluation of performance measures, and establishment of a framework for federal program and technical assistance collaboration. The principals of the program and the actions of the parties will be determined through the work of the partnership. The YHDP is applying for a designation by HUD to receive technical assistance. Additionally, this MOU will assure the full use of available resources in providing services to homeless youth in the Missouri Balance of State and support them in finding their strengths and achieving their full potential.

All Parties Agree To:

- Exchange available aggregate data and statistics (excluding any identifying personal information) on referral patterns, outcome trends and opportunities for improvement;
- Share resources to support the development of an integrated system of care;
- Develop and evaluate the effectiveness of performance measures;
- Provide training on service offerings to ensure service coordination; and
- Be an active stakeholder during the planning process of this demonstration project.

Missouri Balance of State Continuum of Care Agrees To:

- Ensure the availability of appropriate housing for youth served;
- Promote collaboration with a comprehensive set of agencies providing services to homeless youth;
- Ensure that the project is shaped by the perspective youth who are currently homeless or who have experienced homelessness; and
- Facilitate regular meetings of stakeholders and agencies with funded projects through this demonstration grant.

Missouri Housing Development Commission Agrees To:

- Provide strategic direction and administrative support to the YDHP collaborative project;
- Facilitate policy change that addresses the needs of homeless youth;
- Act as a point of contact for HUD Technical Assistance; and
- Ensure community engagement during the planning process of the demonstration project.

Confidentiality:

All discussions between the parties and all information gained by the parties as a result of all parties performance under the agreement shall be confidential, to the extent required by law.

The parties shall release no reports, documentation or material prepared pursuant to this MOU to the public without the prior written consent of the Department, unless such disclosure is required by law.

If required by any party, the parties and any required parties personnel shall sign specific documents regarding confidentiality, security, or other similar documents.


The parties shall use appropriate administrative, physical and technical safeguards to prevent use or disclosure of any information confidential by law that it creates, receives, maintains, or transmits on behalf of any party other than as provided for by this MOU. Such safeguards shall include, but not be limited to:

- a. Encryption of any portable device used to access or maintain confidential information or use of equivalent safeguard;
- b. Encryption of any transmission of electronic communication containing confidential information or use of equivalent safeguard;
- c. Workforce training on the appropriate uses and disclosures of confidential information pursuant to the terms of this MOU;
- d. Policies and procedures implemented by the parties to prevent inappropriate uses and disclosures of confidential information by its workforce, if applicable; and
- e. Any other safeguards necessary to prevent the inappropriate use or disclosure of confidential information.

Any party may terminate this MOU with thirty (30) days written notice to the other parties. All parties will evaluate the MOU annually to verify its continuation. This MOU will be effective upon signature of all parties and shall remain in place until revoked.

Missouri Balance of State Continuum of Care

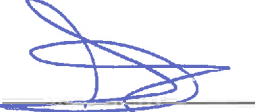
Missouri Housing Development Commission



Agency Representative

3-27-18

Date



Agency Representative


APR 2 2018

Date

Department of Social Services

Authorized Signature of the
Department of Social Services

Date


Family Support Division

MOU# M00569


Division of Youth Services

5/27/18
Date

MOU# M00569

Department of Social Services

MOU# M00569

Lisa West
Children's Division

3/27/18
Date

Memorandum of Understanding
Between
**Missouri Balance of State Continuum of Care, Missouri Housing Development
Commission, and The Family and Community Trust**

Purpose: The purpose of this Memorandum of Understanding is to facilitate communication and collaboration between the Missouri Balance of State Continuum of Care, Missouri Housing Development Commission, and The Family and Community Trust in the implementation of the Housing and Urban Development Youth Homelessness Demonstration Project (YHDP).

The goal of the YHDP is to support the development and implementation of a coordinated community approach to preventing and ending youth homelessness, and sharing that experience with and mobilizing communities around the country toward the same end.

The objective of the Memorandum of Understanding is to assure that this partnership results in the realization of the five priorities of YHDP, including: building national momentum, evaluation of the coordinated community approach, expansion of capacity, evaluation of performance measures, and establishment of a framework for federal program and Technical Assistance collaboration. Additionally, this MOU will assure the full use of available resources in providing services to homeless youth in the Missouri Balance of State and support them in finding their strengths and achieving their full potential.

All Parties Agree To:

- Exchange available aggregate data and statistics (excluding any identifying personal information) on referral patterns, outcome trends and opportunities for improvement
- Share resources to support the development of an integrated system of care
- Evaluate the effectiveness of service linkages
- Provide training on service offerings to ensure service coordination
- Be an active stakeholder during the planning process of this demonstration project

Missouri Balance of State Continuum of Care Agrees To:

- Ensure the availability of appropriate housing for youth served
- Promote collaboration with a comprehensive set of agencies providing services to homeless youth
- Ensure that the project is shaped by the perspective youth who are currently homeless or who have experienced homelessness
- Facilitate regular meetings of stakeholders and agencies with funded projects through this demonstration grant

Missouri Housing Development Commission Agrees To:

- Provide strategic direction and administrative support to the YDHP collaborative project
- Facilitate policy change that addresses the needs of homeless youth
- Act as a point of contact for HUD Technical Assistance
- Ensure community engagement during the planning process in the demonstration project

This Memorandum of Understanding will remain in place until revoked. All parties will evaluate the agreement annually to verify its continuation.

Missouri Balance of State Continuum of Care

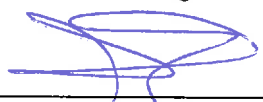


Agency Representative

3-29-18

Date

Missouri Housing Development Commission




Agency Representative

APR 2 2018

Date

The Family and Community Trust



Agency Representative

03072018

Date



Rainbow House

CHILDREN'S EMERGENCY SHELTER
REGIONAL CHILD ADVOCACY CENTER
HOMELESS YOUTH PROGRAM

1611 Towne Drive Columbia, MO 65202 (p) 573 474 6600 (f) 573 474 5992 www.Rainbowhousecolumbia.org

April 11, 2018

Missouri Housing Development Commission
c/o Missouri Balance of State CoC
920 Main Street, suite. 1400
Kansas City, MO 64105

RE: Formal Agreement to participate in the YHDP Program

To Whom It May Concern:

If the Balance of State (BoS) Continuum of Care (CoC) is designated as a YHDP community, Rainbow House commits to assisting in the implementation of the YHDP Demonstration. We are an active member of the Balance of State Continuum of Care. We commit to participate in meetings and the development of the YHDP community plan. For the purposes of this demonstration, Rainbow House also commits to receiving referrals from the BoS Coordinated Entry system.

Sincerely,

Janie Bakutes
Executive Director

Kelsey Louder
Shelter Director





SYNERGY
SERVICES

EMPOWERING THE INDIVIDUAL
STRENGTHENING THE FAMILY
DEVELOPING THE COMMUNITY

April 11, 2018

Missouri Housing Development Commission
c/o Missouri Balance of State CoC
920 Main Street, suite. 1400
Kansas City, MO 64105

RE: Formal Agreement to participate in the YHDP Program

To Whom It May Concern:

If the Balance of State (BoS) Continuum of Care (CoC) is designated as a YHDP community, Synergy Services commits to assisting in the implementation of the YHDP Demonstration. We are an active member of the Balance of State Continuum of Care. We commit to participate in meetings and the development of the YHDP community plan. For the purposes of this demonstration, Synergy Services also commits to receiving referrals from the BoS Coordinated Entry system.

Sincerely,

Rachel Francis
Director of Youth Services



Strength, Dignity, Quality of Life

MISSOURI HOUSING

DEVELOPMENT COMMISSION

Eric Greitens
Governor

Mike Parson
Lieutenant Governor

Eric Schmitt
State Treasurer

Josh Hawley
Attorney General

Jeffrey S. Bay
Chairman

Bill Miller
Secretary-Treasurer

Kip Stetzler
Executive Director

Kansas City
920 Main St. Suite 1400
Kansas City, MO 64105
816-759-6600
Fax 816-759-6828

St. Louis
505 N. 7th Street
20th Floor, Suite 2000
St. Louis, MO 63101
314-877-1350
Fax 314-877-1360

April 16, 2018

Missouri Housing Development Commission
920 Main Street, suite. 1400
Kansas City, MO 64105

RE: Cash Match for Balance of State Youth Homelessness Demonstration Program

To Whom It May Concern:

Missouri Housing Development Commission (MHDC) commits to provide staffing and resources over the next year to the Balance of State Continuum of Care Youth Homelessness Demonstration Program (YHDP) Project. MHDC's contribution will be available through the duration of the project, beginning in July 2018 or when the grant contract is initiated.

If you need further information, please contact me at (816) 759-6838 or tbeer@mhdc.com

Sincerely,

Tina Beer
Director of Operations
Missouri Housing Development Commission